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A Voith and Siemens Company

To whom it may concern

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Kössler in joint venture with Lloyd Dynamowerke won two separate contracts for turbine-generator units at major refurbishment of hydropower stations Ludvika and Lernbo owned by VB Kraft. The other EPC contracts were civil engineering, civil construction as well as control and electric-power systems. The projects were commissioned in 2007 and 2009 respectively. Tommy Hjort had written the specifications for the two projects when working for VB Kraft.

The specification comprised sufficient technical data and conditions, schedule, commercial and quality requirements as well as interfaces all without a lot of unnecessary text. Thus clarity was provided enabling efficient tendering and execution of the projects. The definition of interfaces in specification, mostly electrical but also mechanical and hydraulic, was probably the single-most important aspect why both stations were commissioned in very short time for this size of projects.

We are confident Tommy Hjort will produce other specifications with similar level of clarity and sufficiency.

Best regards

Kössler GmbH & Co KG



Josef Lampl / Managing Director

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